

# Corporate Presentation

Enabling Global Decarbonization with BORON+

April 2022



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We have no history of mineral production and we may not be able to successfully reach our downstream processing ambitions; estimates relating to the development of the Project and mine plan are uncertain and 5E may incur higher costs and lower economic returns than estimated; 5E's long-term success will depend ultimately on its ability to a achieve and maintain profitability and to develop positive cash flow from its operating activities; uncertain global economic conditions could have a material adverse impact on our business, financial condition, results of operations or prospects; The 5E Group invested and will continue to invest significant amounts of capital in the Project on development activities, which involve many uncertainties and operating risks that could prevent it from realizing profits; Title to mineral properties and related water rights is a complex process and we may suffer a material adverse effect in the event the Fort Cady property or other properties that the Company may acquire are determined to have title deficiencies; 5E leases a portion of the Fort Cady site from a third party under a mineral lease agreement that expires in 2022 and while the parties are actively negotiating terms of a new lease, there can be no assurance that the parties will be able to reach agreement on the terms of a new lease or that the terms of a new lease if entered into, will not be materially less favorable to the Company than the terms of the current mineral lease; the mining industry and market fluctuations in the process of borates and other minerals could adversely affect our business; a shortage of equipment or disruption in our supply chain could adversely affect our ability to operate our business; we are required to obtain and maintain governmental permits in order to conduct development and mining operations, a process which is often costly and time-consuming; operations are predominantly located in a single geographic region, making us vulnerable to the risks associated with operating a single geographic region concentrating our capital investment in the State of California increases our exposure to risk; the company may acquire additional businesses or assets, form joint ventures or make investments in other companies in the future that may be unsuccessful and may harm our operating results and prospects. Any forward-looking statements, projections and estimates are given only as of the date of this Presentation and actual events, results, performance and achievements could vary significantly from the forward-looking statements, projections and estimates presented in this Presentation. Readers are cautioned not to put undue reliance on forward-looking statements. Except as required by law, the 5E Group disclaims any intent or obligation to correct, update or revise such forward-looking statements, projections and estimates, whether as a result of new information, future events or otherwise. Additionally, the 5E Group, except as required by applicable law, undertakes no obligation to comment on analyses, expectations or statements made by third parties in respect of the 5E Group, its financial or operating results or its securities.

### MARKET AND INDUSTRY DATA

Certain market and industry data presented throughout this Presentation was obtained from third-party sources, industry reports and publications, websites and other publicly available information, as well as industry and other data prepared by or on behalf of the 5E Group. Management estimates regarding the 5E Group's position, share and industry size are derived from publicly available information and its internal research, and are based on a number of key assumptions made upon reviewing such data and the 5E Group's knowledge of such industry and markets, which it believes to be reasonable. While the 5E Group believes the industry, market and competitive position data included in this Presentation is reliable and is based on reasonable assumptions, such data is necessarily subject to a high degree of uncertainty and risk and is subject to change due to a variety of factors. These on the factors could cause results to differ materially from those expressed in the estimates included in this Presentation. Neither the 5E Group not its representatives or advisors have independently verified any market or industry data provided by third parties, industry reports and publications or other publicly available information.

### JORC CODE AND REGULATION S-K 1300 MINERAL RESOURCES

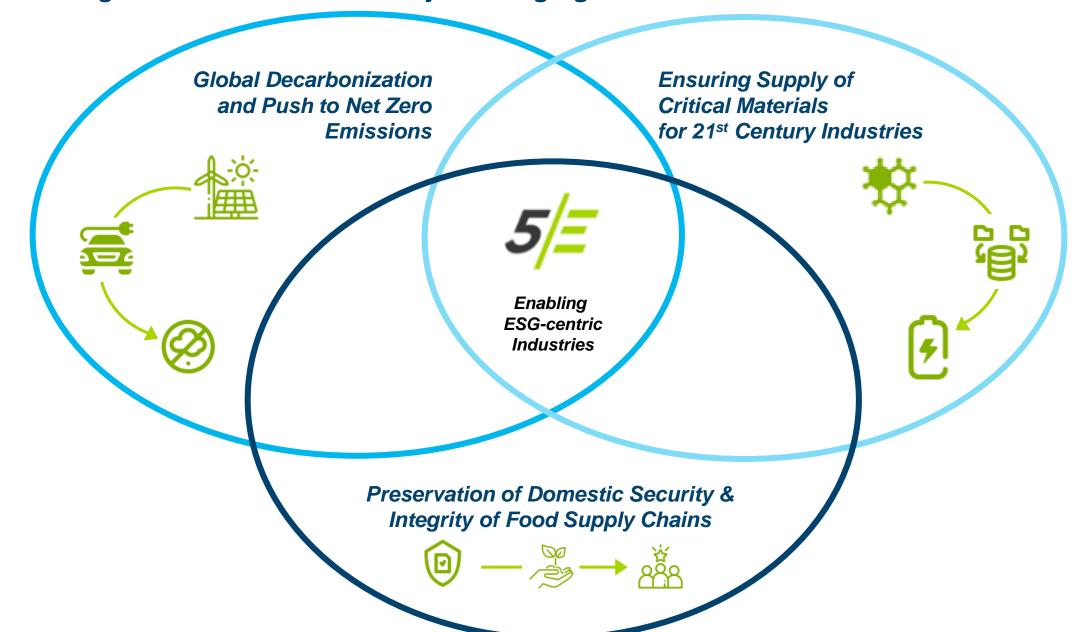
In this Presentation, some references to estimated mineral resources are compliant with the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (the "JORC Code") and other references to estimated mineral resources are compliant with the new SEC mining property disclosure requirements contained in Subpart 1300 of Regulation S-K under the U.S. Securities Act ("Regulation S-K 1300"), whereas mining companies in other countries may be required to report their mineral resources omplies variously with the JORC Code and Regulation S-K 1300, it may not comply with the relevant guidelines in other countries. Mining disclosure in the United States was previously required to comply with SEC Industry Guide 7 under the Exchange Act ("SEC Industry Guide 7"). In accordance with the SEC's Final Rule 13-10570, Modernization of Property Disclosure for Mining Registrant, the SEC has adopted final rules, effective February 25, 2019, to replace SEC Industry Guide 7 with new mining disclosure rules (the "Mining Disclosure Rules") under Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure requirements included in SEC Industry Guide 7. Regulation S-K 1300 replaces the historical property disclosure resources, "indicated mineral resources," and "inferred mineral resources," and effective resources of mineral resources, in addition to mineral resources, in addition to mineral resources, and different mineral resources, and different mineral re

### COMPETENT PERSON STATEMENT (JORC) and TECHNICAL REPORT SUMMARY (REGULATION S-K 1300)

The information in this presentation that relates to exploration targets, exploration results and mineral resources reported under the JORC Code is based on information prepared by Mr Louis Fourie, P.Geo of Terra Modelling Services. Refer to the announcement made by American Pacific Borates Limited dated 3 December 2018 for full details of the JORC Compliant Resource Estimate and Reserve for the Ford Cady Project. The 5E Group confirms that it is not aware of any new information or data that materially affects the Resource Estimate and Reserve and that all material assumptions and technical parameters underpinning the Resource Estimate and Reserve continue to apply and have not materially changed. The Company retained Millcreek Mining Group to prepare an independent technical report summary was to support the disclosure of Mineral Resource estimates for the Project in compliance with Regulation S-K 1300. The summary was prepared in accordance with Regulation S-K 1300 in this Presentation are extracted from the Report.

## **5E Sitting at the Crossroads of Major Emerging Themes**





## **Building a Global Leader in BORON+ Advanced Materials**





### **5E STRATEGIC VISION**

Become a vertically integrated global leader in BORON<sup>+</sup> advanced materials with a focus on enabling decarbonization



### **Our Plan**

Build a vertically integrated advanced materials business, underpinned by a low cost and secure input supply, downstream processing capabilities and blue chip customer partnerships

## **Our Impact**

Enable global decarbonization and the push for net zero by developing innovative BORON+ applications, and providing a secure source of BORON+ advanced materials to global supply chains

We are in the Right Place, at the Right Time, with the Right Asset

## BORON+ Coming Into Focus; 5E Positioned to Become an Advanced Materials Leader



### Why BORON+



## Critical Material, Essential to Everyday Life

Advantaged elemental properties; essential across a wide range of applications with limited substitution



### **Enabler of Future ESG-centric Industries**

Powering industries of the future with high end use applications including batteries, EVs and renewable energy infrastructure



### **Scarce Resource & Duopolistic Supply**

85% of global supply controlled by two companies; downstream supply concentrated in China; governments taking action



### **Accelerating Demand Growth**

Traditional and decarbonization-focused applications driving 10x consumption growth by 2050E creating undersupply scenario<sup>(1)</sup>

Relatively Unknown, Next Energy Material
That Deserves Attention

### Why 5E Advanced Materials



## **World Class Resource and Asset**

Access to a rare, low cost resource; advantaged U.S. location; Critical Infrastructure designation by U.S. government



## **Vertically Integrated Model**

Differentiated model with control over inputs, intellectual property and processes, and downstream partnerships



### **Foundations In Place & Clear Vision**

Clear path to building a BORON<sup>+</sup> advanced materials business; Strong momentum into U.S. listing with milestones completed



## **Leadership Team to Deliver**

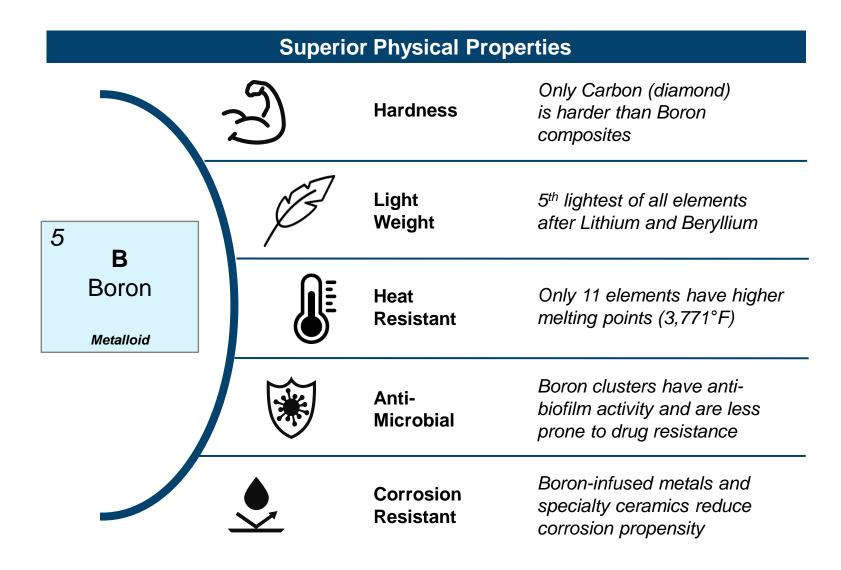
Track record of building advanced material powerhouses; capable oversight and strategic support in place

Unique Platform and Opportunity at Attractive Valuation



# Superior Physical Properties; Wide Application Set and Essential to Everyday Life





## **Current Usage**

20% Other (Clean Energy, Nuclear, Defense, Pharma) 3% Detergents 12% Ceramics 13% Micronutrient 52% Glass (Borosilicate Glass, Fiberglass Composites)

Wide Range of Traditional Applications, with Limited Substitutability

# **Usage and Value in Use Shifting Towards Future Facing Applications**



## Materials Applications

GDP+ Growth on Large Base

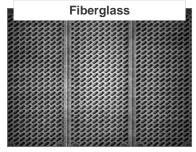
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Ulexite









High Growth, High

\$\$

Value





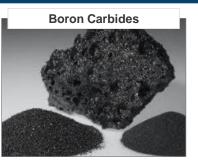






High Growth, Higher Value

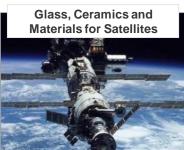
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## BORON<sup>+</sup> a Critical Building Block in Enabling Decarbonization & Security





**Electric Vehicles** 

~30% CAGR

Global Electric Vehicle Stock Growth (2020-2030)

~145m

Global Electric Vehicle Stock by 2030



**Green Energy** 

5.8% CAGR

Global Installed Wind & Solar Capacity (2019-2050)

~\$55 Trillion

Global "Green" Energy Infrastructure Investment (2016-2050)<sup>1</sup>



**Food Security** 

+1.9 Billion

Increase in Global Population by 2050

>40%

Lands Experiencing Severe Yield Reductions by 2050



3.3% CAGR

Growth in Global Military Spending (2000-2020)

~\$2.0 Trillion

Global Spending on Defense (2020)

### **BORON**<sup>+</sup> the "Enabler Mineral"



Boron Magnets for Drivetrains

High-Strength Boron-Infused Steel



Borosilicate Glass & Coatings

Light-Weight Boron fiberglass



Boron Micronutrients

Super Fertilizers



Boron-Infused Tank Armor Plating

Boron Rods for Nuclear Reactors

Source: EIA, IEA, United Nations, and PGFP. Images courtesy of Pixabay.

Reflects cumulative global renewable, electrification and infrastructure, and energy efficiency investment under the International Renewable Energy Agency's Planned Energy Scenario.

# Global Supply Duopoly and Downstream Concentration; Governments Taking Action



### **Global Supply Dynamics**

~60%
of global supply
from Turkey & its
state-owned
assets

~85%
of global supply
from two
companies
(Eti Maden &
Rio Tinto)

~80%
of downstream
Boron Carbide
market is
supplied by China

Supply Concentration in Geopolitically Challenged Areas

Global Duopoly Challenges Supply Chains & Access Diversification of Advanced Material Supply is Needed



Establishment of the Critical Minerals Strategy
Establishing that Several Clean Energy Technologies
Materials are at Risk of Supply Disruptions

December 2010



Executive Order 13817 – "A Federal Strategy to Ensure Secure and Reliable Supplies of Critical Materials"

December 2017



Designation of Boron as "High" Critical Status in their Critical Raw Materials for Strategic Technologies and Sectors in the EU

2020

### Fort Cady - Critical Domestic Infrastructure



Fort Cady designated as Critical Infrastructure by the Cybersecurity and Infrastructure Security Agency ("CISA")

- Designation confirmed in February 2022
- Supported by U.S. Congress and California State Legislature
- Reinforces 5E's significance as a new, critical, and domestic source of BORON+ amidst a challenging global supply chain

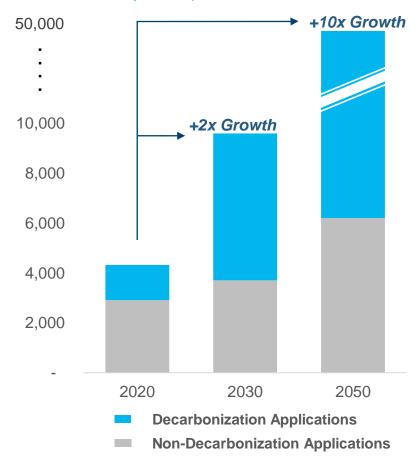
The Global Supply Chain Demands a New, Stable Source to Deliver Critical BORON<sup>+</sup> Advanced Materials

## **Confluence of Explosive Demand Growth and Growing Supply Shortfall**



### **Boron Demand Growth**<sup>(1)</sup>

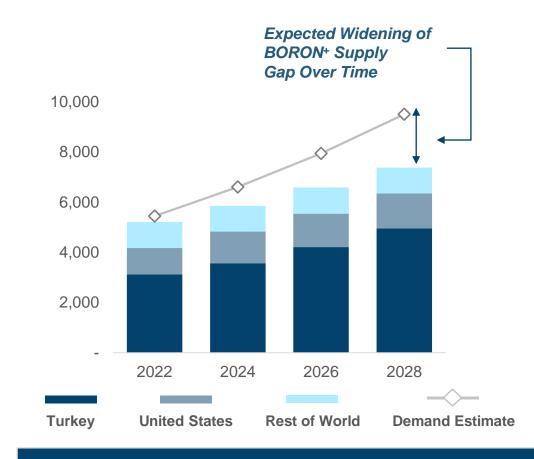
(k tonnes; boric acid equivalent)



**Explosive Demand Growth Driven by Key Decarbonization Sectors** 

### **Supply / Demand Imbalance**(1)

(k tonnes; boric acid equivalent)



Continued Supply Pressures Bringing the BORON<sup>+</sup> Supply Gap into Focus

(1) Based on "High Demand" case.

Note: Elemental boron figures converted to boric acid equivalent at a ratio of 1-to-5.72.



## Significant Resource in Strategic Location with Advantageous Infrastructure



## **Significant Resource & Processes**

- Largest known new conventional boron deposit globally
- Light-touch environmental footprint with additional ESG initiatives in train (solution extraction, geothermal potential)
- Co-product benefits (Lithium, SOP, Gypsum)

~327m
Ton
Resource

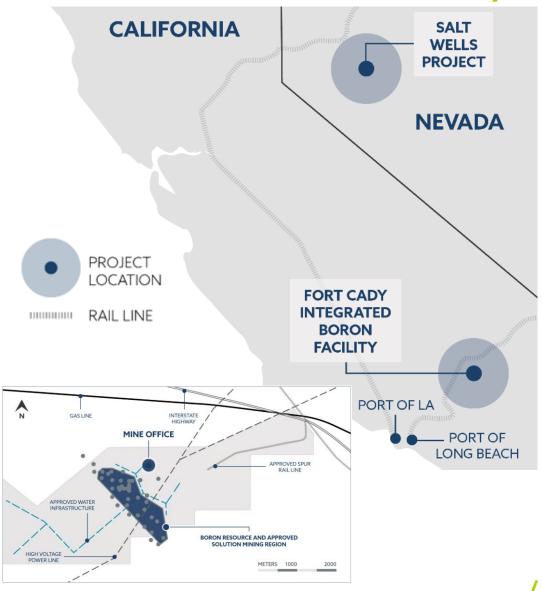
8.22%
Boric Acid
Content

**0.17%**Lithium
Carbonate Content



# **World Class Infrastructure & Access**

- Advantageous infrastructure (water, utilities, rail)
- Logistics advantaged, with efficient domestic and international market access
- Proximity to reagents allowing low-cost profile



## **Building a Fully Integrated BORON<sup>+</sup> Advanced Materials Business**



# 1

### **Extraction**



### **Process**



### Value-Add

- Backwards integration
- Access to low cost supply
- 400ktpa+ target run-rate production\*
- 5.1% boric acid in solution

- Low carbon footprint
- Attractive cost profile via by-product sales
- Build or buy advanced material capabilities

- Enter agreements to deliver BORON<sup>+</sup> advanced materials
- Go-to-market strategy underpinned by long-term partnerships
- R&D to innovate new decarbonizationenabling applications



 $<sup>{}^*</sup>Subject\ to\ completion\ of\ a\ bankable\ feasibility\ study,\ detailed\ engineering\ and\ financing\ (post\ 2023).$ 

## **Building Our Competitive Strategic Advantage**





# **Key Sector and Application Focus Areas**

- Focus on green end uses that enable decarbonization
- Build diversified portfolio of leading, value-add BORON+ products
- Positioning 5E as thought leader in BORON+



- Build proprietary processes and capabilities
- Continuous focus on R&D to address emerging trends, identify new market opportunities and develop IP portfolio
- Leverage partnerships with research institutions

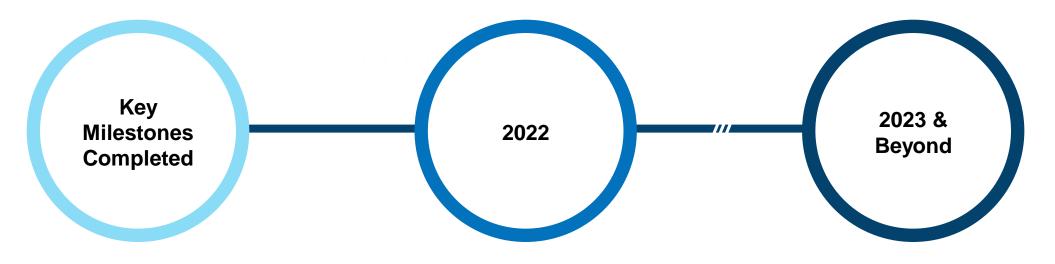


## **Long-Term Agreements**

- Delivering product via mutually beneficial commercial agreements
- Embedding 5E in supply chains to drive earnings durability
- Partnership feedback to drive product development & innovation

## Platform and Foundations In-Place to Enable Strategic Execution





- Fort Cady eDFS
- All substantive permits in place
- Upgraded Fort Cady Resource
- Focus on integrated production
- · Assembled management team

- Complete U.S. direct listing
- Complete Fort Cady BFS
- Complete Fort Cady small scale boron facility\*
- Advance commercial partnerships and supply agreements

- Engineer Fort Cady complex
- Enhance BORON<sup>+</sup> advanced materials portfolio
- Achieve target Fort Cady run-rate production
- · Continue Salt Wells exploration
- Achieve target run rate production (module staging optionality)

5E is On Track to Becoming a Global Leader in BORON+ Advanced Materials

<sup>\*</sup> Refer to Company ASX announcements (ASX: ABR)

## Leadership Team Ready to Deliver the Business, With Deep Board & Advisors Bench Strength

### **Leadership Team**



**Henri Tausch** CEO. Director





**Paul Weibel CFO** 





**Chance Pipitone** SVP. Corp Dev & IR





**Tyson Hall** COO





**Dr Dinakar** (Dino) **Gnanamgari** CCO & CTO





**Chantel Jordan** SVP. General Counsel and CPO



## **Key Advisors**



John Mitchell

**▲** ALBEMARLE® Rockwood Lithium



Tim **Johnston** 







Govind **Arora** 





**Anthony** Hall



### **5E Board of Directors**



**David Salisbury** Non-Executive Chair





**Jimmy Lim** Non-Executive Director





**Palvi Mehta** Non-Executive Director





**Stephen Hunt** Non-Executive Director





**Henri Tausch** CEO & Director





## **BORON**<sup>+</sup> is an Essential Input in the Electrification of Transport



### Governments

### 50% Share bv 2030



20% Share bv 2025





**Government Policies** Mandating EV Market Share

### **Manufacturers**



Fully

40 New

2022

Models by



30 New Models by 2025



25 New Models by 2023

Billions of Investment in Research by OEMs

### Consumers



71% of individuals interested in plug-in EVs; 31% plan or will consider an EV as next vehicle(1)

**Consumer Demand Supports** EV Business Case



2.5 - 3% of **Vehicle Weight** is BORON+

46 - 50 kg of**BORON+** per passenger **Vehicle** 

### **BODY PANELS**

<1% of vehicle weight; ~7-10% of weight is Boron Oxide equivalents

**CERAMIC BRAKES** 

**CAPACITORS** 

### PERMANENT MAGNETS FOR DRIVETRAIN

<1% of vehicle weight; 1-1.2% of weight is Boron Carbide

### HIGH END DASHBOARD SCREENS: **BOROSILICATE GLASS**



**HIGH STRENGTH** STEEL CHASSIS

30% of vehicle weight; 8.5% of weight is Boron

THERMAL & ACOUSTIC INSULATION

~1% of vehicle weight; 4-8% of weight is Boron Oxide equivalents

**Li-ION BATTERY &** HYDRAULIC FLUIDS

# **Fort Cady Mineral Resource Estimate and Reserves**



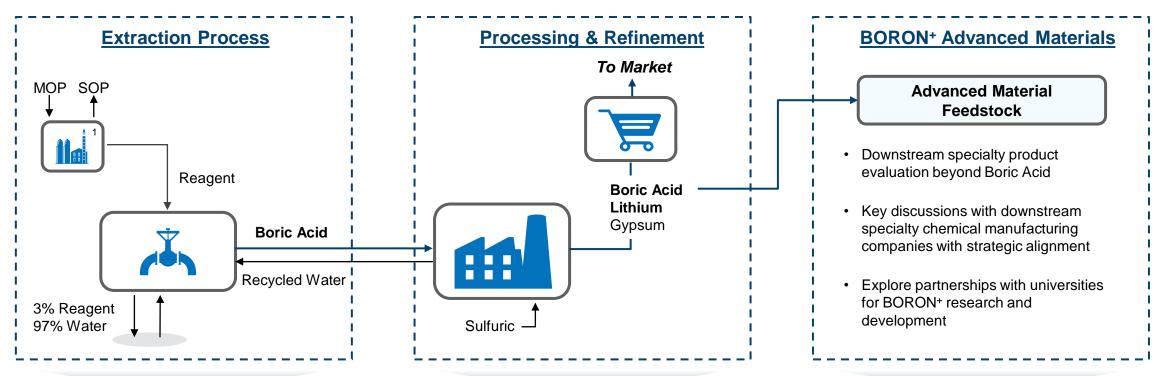
S-K 1300 Compliant Mineral Resource Estimate							
Resources	MsT	$B_2O_3\%$	H <sub>3</sub> BO <sub>3</sub> %	Li ppm	$B_2O_3MsT$	H <sub>3</sub> BO <sub>3</sub> MsT	
Measured	35.96	6.57	11.67	330	2.36	4.2	
Indicated	61.59	6.51	11.55	318	4.01	7.12	
Total M&I	97.55	6.53	11.61	324	6.37	11.31	
Inferred	11.43	6.40	11.37	324	0.74	1.31	
Total M, I&I	108.98	6.52	11.60	324	7.11	12.62	

JORC Code Compliant Mineral Resource Estimate							
Resources	MMT	B <sub>2</sub> O <sub>3</sub> %	H <sub>3</sub> BO <sub>3</sub> %	Li ppm	$B_2O_3$ MMT	H <sub>3</sub> BO <sub>3</sub> MMT	
Measured	38.87	6.70	11.91	379	2.61	4.63	
Indicated	19.72	6.40	11.36	343	1.26	2.24	
Total M&I	58.59	6.60	11.72	367	3.87	6.87	
Inferred	61.85	6.43	11.42	322	3.98	7.07	
Total M, I&I	120.44	6.51	11.57	344	7.84	13.93	

Total S-K 1300 and Uncontrolled Mineral Resource Estimate at 2% cut-Off Grade							
Resources	MsT	B <sub>2</sub> O <sub>3</sub> %	H <sub>3</sub> BO <sub>3</sub> %	Li ppm	$B_2O_3$ MsT	H <sub>3</sub> BO <sub>3</sub> MsT	
Total M, I&I	326.55	4.62	8.22	323	15.09	26.85	

## Integrated Processes to Maximize Clean BORON<sup>+</sup> Extraction & Processing





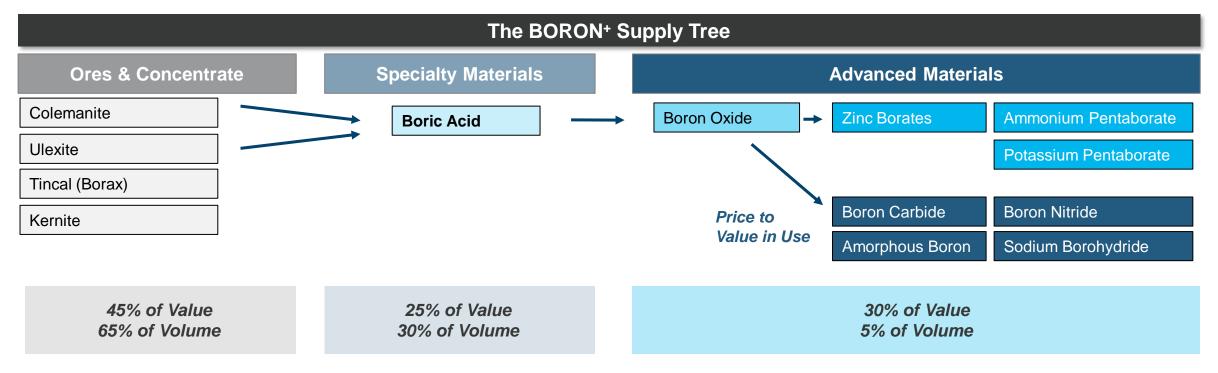
Environmentally-Friendly Extraction Process

Ability to Sell Boric Acid Direct into Established Markets; Feed for Downstream Business Developing Downstream BORON<sup>+</sup> Specialty Capabilities for Higher-Value Applications

Processing and Extraction Centered Around Recyclability ('Closed Loop'), Low Carbon Intensity, and Integration to Maximize Extraction of Co-Products

## Generating Superior Value in Downstream Advanced and Specialty Materials





### **Established Market / Price**

- ✓ Option to sell specialty into established market with growing demand
- ✓ Provides cash flow base

### **Significant Value in Advanced Materials**

- ✓ Specialization enables superior value extraction
- ✓ Opportunity to build significant intellectual property portfolio
- ✓ Customer partnerships to drive product-market alignment, and embed 5E in critical supply chains

## Few Near-Term Supply Alternatives Potentially Entering Service



Production: 400+ ktpa (run-rate)\*

Timing: Initial Production in 2022\*\*

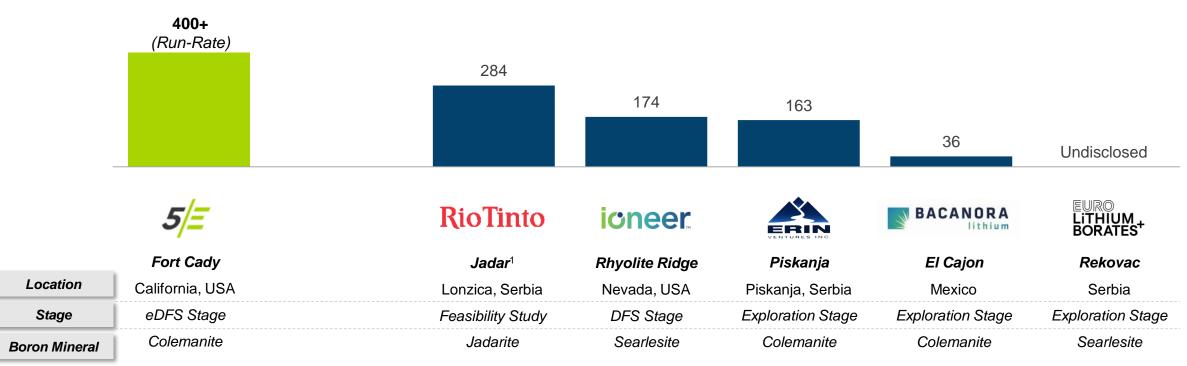
Geopolitical Risk: Limited

**Production:** Targeted production less than two years growth in market

Timing: 2024+ with Significant Uncertainty

Geopolitical Risk: International locations in Serbia and Mexico

(k tonnes per annum; boric acid equivalent)



<sup>\*</sup>Subject to completion of a bankable feasibility study, detailed engineering and financing (post 2023)

Source: Company materials and publicly available information.

<sup>\*\*</sup> Initial production from Fort Cady small scale boron facility. Refer to Company ASX announcements (ASX: ABR).

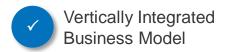
Project reportedly on hold after Serbian government opposition based on news release from December 23, 2021.

## Significant Rerating Potential to Enhance Shareholder Returns



### **Catalysts for Value Creation**







### Enterprise Value / 2022E EBITDA Multiple



# Significant multiple upside potential for 5E:

- Wider application set
- Less competition
- Focus on value and use

## **Capital Markets Platform**



### **Capital Structure**

(As of March 11, 2022)

**Share Price** 

**A\$3.00/share** 

Market Capitalization

~US\$804 million

**Net Cash** 

~US\$53 million



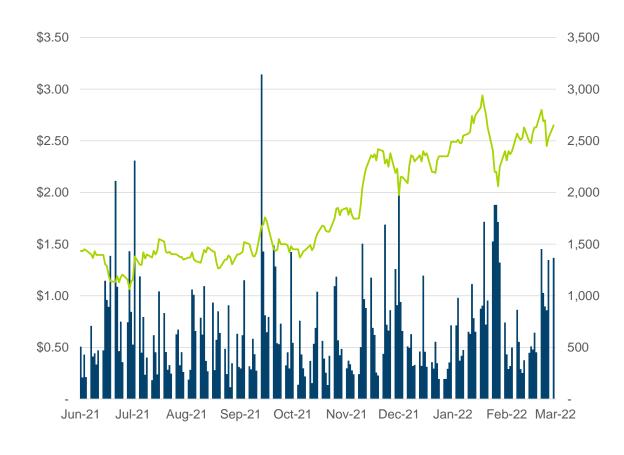
Primary Listing Moving to NASDAQ with CDIs on ASX.





### **Share Price & Trading Volume**

(A\$/share; 000s)



**Share Price** 

Volume



## **For Additional Information Please Contact:**

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